



Employees are the key...

## Celebrating success!

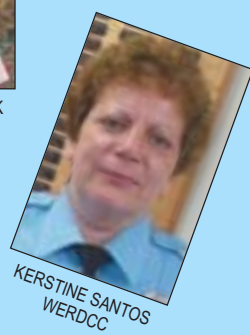
The Department of Corrections values its employees and the contributions they make each day. We take time to honor outstanding examples of professional excellence, innovation and commitment every month with the Employee of the Month award. Hundreds of nominations are reviewed each year and the honor is a genuine distinction.

During 2002, we were doubly honored that DOC Employee of the Month **Larry Fuhr** (July) was subsequently chosen to be Missouri Employee of the Month. He received his recognition at a reception in the State Capitol.

The Director's Award of Valor is a prestigious Department honor bestowed on staff who perform heroic or courageous acts despite personal risk. COII **Odell Henry**, COI **Thomas Bowden** and COI **Lisa Offield** earned the honor in 2002 and they received their awards at the Missouri Correctional Employees Week Proclamation Ceremony on May 22.

Also honored by the Department in 2002 were 29 Lifesaver Award recipients.

Each and every day, DOC staff perform admirably, often above and beyond their assigned duties. They do this to advance our mission, to assist their colleagues, and because they are compassionate, ethical, dedicated employees.



KERSTINE SANTOS  
WERDCC

JULIE M<sup>W</sup>MILLIAN • DIST 1 P&P



TONY LAMBERT  
DIST 2 P&P



JEANNETTE BENDER  
DIST ER P&P



GERALD DICUS • TCC



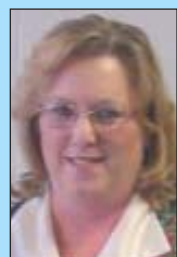
LARRY FUHR • CRCC



STAN ROCK • WERDCC



MIKE STRONG • FRDC



LESLIE SIEBENECK  
CO P&P



DARYL KING • BCC



MIKE SUDDARTH  
DIST 19 P&P



YOLANDA HUTCHESON  
SECC

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directory of DOC facilities...

### DEPARTMENT of CORRECTIONS CENTRAL OFFICE

**Central Office Switchboard & General Information** ..... 573-751-2389  
2729 Plaza Drive, PO Box 236, Jefferson City, MO 65102  
**Director Gary B. Kempker** ..... 573-526-6607

### DIVISION of PROBATION & PAROLE (updated on 7/1/2003)

**Central Office Switchboard & General Information** ..... 573-751-8488  
1511 Christy Drive, Jefferson City, MO 65101  
**Division Director Denis Agniel** ..... 573-526-6551

**Kansas City Community Release Center** ..... 816-842-7467  
651 Mulberry Street 64106  
**St. Louis Community Release Center** ..... 314-621-1634  
1621 North First Street 63102

### Regional, District & Satellite Probation & Parole Offices

**Dist 1—St. Joseph** ..... 816-387-2333  
902 Edmund • Suite 300 64501  
**Dist 2—Chillicothe** ..... 660-646-4535  
98 S. Washington 64601  
**Satellite • Brookfield** ..... 660-258-7916  
108 North Main 64628  
**Dist 3—Hannibal** ..... 573-248-2450  
909 Broadway 63401  
**Dist 4—KC** ..... 816-889-2271  
1411 Main 64105  
**Dist 4A—KC** ..... 816-889-7600  
1924 Oak Street 64108  
**Dist 4B—KC** ..... 816-881-4315  
1305 Locust • 1<sup>st</sup> Floor 64106  
**Dist 4C—KC Central** ..... 816-889-3322  
3111 Swope Parkway 64130  
**Dist 4R—KC Region** ..... 816-889-7600  
330 E. 20<sup>th</sup> Street 64108  
**Dist 4W—KC West** ..... 816-753-8320  
1330 Brush Creek 64110  
**Dist 5—Warrensburg** ..... 660-543-7920  
610 N. Ridgeview Dr 64093  
**Dist 6—Columbia** ..... 573-884-7016  
1512 Heriford Dr • Ste A 65202  
**Dist 7B—St. L. Pretrial** ..... 314-340-6999  
1114 Market • Room 200 63101  
**Dist 7C—St. L. Central** ..... 314-340-7240  
111 N. 7<sup>th</sup> • Room 150 63101  
**Dist 7S—St. L. South** ..... 314-301-4999  
3101 Chouteau 63103  
**Satellite—St. L.** ..... 314-832-8269  
6821 South Broadway 63111  
**Dist EC—St. L.** ..... 314-877-1000  
220 South Jefferson 63103  
**Dist EP—St. L.** ..... 314-877-1000  
220 South Jefferson 63103  
**St. L—Eastern Region** ..... 314-877-1176  
Administrative Office  
220 S. Jefferson • 2<sup>nd</sup> Floor 63103  
**ERA—Eastern Reg Annex** ..... 314-877-1176  
220 South Jefferson • 2<sup>nd</sup> Floor 63103  
**Dist 8C—St. L. Co** ..... 314-340-3801  
9441 Dielman Rock Isl Industrial Dr 63132  
**Dist 8N—St. L. Co N.** ..... 314-877-2602  
8501 Lucas & Hunt Blvd 63163  
**Dist 8S—St. L. Co S.** ..... 314-842-7374  
4452 S. Lindbergh Blvd 63127  
**Dist 9—Joplin** ..... 417-629-3200  
1919 N. Rangeline Road 64801  
**Dist 10—Springfield** ..... 417-888-4203  
2530 S. Campbell • Ste H 65807  
**Satellite • Aurora** ..... 417-678-0832  
226 Madison 65605  
**Dist 10R—Spfld** ..... 417-895-5700  
1735 W. Catalpa • Ste A 65807  
**Dist 11—Rolla** ..... 573-368-2233  
1105 Kingshighway 65401  
**Dist 12—Farmington** ..... 573-218-5006  
901 Progress Dr • Ste 101 63640  
**Dist 13—West Plains** ..... 417-256-6178  
1580 Imperial Center 65775  
**Dist 14—Sikeston** ..... 573-472-5353  
102 Arthur Street 63801  
**Satellite • Charleston** ..... 573-683-3673  
305 South Cooper 63834  
**Satellite • New Madrid** ..... 573-748-2464  
#1 Courthouse Square • Suite B 63869  
**Dist 15—Hillsboro** ..... 314-789-3392  
4621 Yeager Road 63050  
**Dist 16—Union** ..... 314-583-8933  
#3 Truman Court 63084  
**Dist 17—St. Charles** ..... 636-940-3333  
211 Compass Point Drive 63301  
**Dist 18—Moberly** ..... 660-263-3762  
1150 S. Morley 65270  
**Satellite • Macon** ..... 660-385-5731  
1716 Prospect Dr • Ste A 63552  
**Satellite • Kirksville** ..... 660-785-2430  
516 South Main 63501  
**Dist 19—Liberty** ..... 816-792-0793  
910 Kent, Liberty 64068  
**Dist 20—Camdenton** ..... 573-346-2878  
224 W. Highway 54W 65020  
**Dist 21—Branson** ..... 417-334-5613  
225 Church Street 65616  
**Satellite • Ozark** ..... 417-581-7967  
340 South Third Street 65721  
**Dist 22—Cape Girardeau** ..... 573-290-5820  
3463 Armstrong 63703  
**Satellite • Perryville** ..... 573-547-9285  
12 East Wichern 63775  
**Dist 23—Kennett** ..... 573-888-4900  
875 County Road VV 63857  
**Dist 24—Independence** ..... 816-795-6055  
18610 East 37<sup>th</sup> Terrace 64057  
**Dist 25—Poplar Bluff** ..... 573-840-9555  
2323 N. Main Street 63901  
**Dist 26—Fulton** ..... 573-592-4061  
2800 Cardinal Drive 65251  
**Dist 27—Jefferson City** ..... 573-751-4949  
2705 W. Main 65109  
**Dist 28—Belton** ..... 816-322-1166  
836 North Scott 64012  
**Dist 29—Sedalia** ..... 660-530-5530  
205 Thompson Road 65301  
**Satellite • Marshall** ..... 660-831-5238  
1239 Santa Fe Trail 65340  
**Dist 30—Nevada** ..... 417-448-1250  
330 South Prewitt 64772  
**Dist 31—Caruthersville** ..... 573-333-2809  
915 Hwy 84 • PO Box 941 63830  
**Dist 32—St. Joseph** ..... 816-271-3131  
3906 Oakland Ave 64506  
**Satellite • Maryville** ..... 660-582-4799  
2617 Burris Road 64468

**Dist 33—Neosho** ..... 417-451-5322  
1845 Laquesta Drive 64850  
**Dist 34—Eldon** ..... 573-392-6920  
672 Industrial Dr 65026  
**Dist 35—Lebanon** ..... 417-532-6224  
300 South Jackson 65536  
**Dist 36—Potosi** ..... 573-438-3623  
326 East High St • Ste 1 63664  
**Dist 37—Dexter** ..... 573-624-9434  
1003 Wildwood • Ste A 63841  
**Dist 38—Troy** ..... 636-528-5821  
311 Travis Boulevard 63379  
**Satellite—Warrenton** ..... 636-456-5299  
505 Ingram Lane 63383  
**Dist 39—Trenton** ..... 660-359-3227  
1601 East 30<sup>th</sup> 64683

### DIVISION of ADULT INSTITUTIONS

**Division Director**  
**George Lombardi** ..... 573-526-6524  
2729 Plaza Drive, Jefferson City 65101

### Adult Institutions

**Alcoa Correctl Ctr** ..... 573-751-3911  
8501 Fenceline Rd, Jefferson City 65101  
**Boonville Correctl Ctr** ..... 660-882-6521  
1216 E Morgan St, Boonville 65233  
**Central MO Correctl Ctr** ..... 573-751-2053  
PO Box 539, Hwy 179, Jefferson Cy 65102  
**Chillicothe Correctl Ctr** ..... 660-646-4032  
1500 Third St, Chillicothe 64601  
**Crossroads Correctl Ctr** ..... 816-632-2727  
1115 E Pence, Cameron 64429  
**Eastern Region**  
**Diagnostic & Correctl Ctr** ..... 573-358-5516  
2727 Hwy K, Bonne Terre 63628  
**Farmington Correctl Ctr** ..... 573-756-8001  
1012 W Columbia, Farmington 63640  
**Fulton Recptn**  
**& Diagnostic Ctr** ..... 573-592-4040  
PO Box 190, State Road O, Fulton 65251  
**MO State Penitentiary** ..... 573-751-3224  
PO Box 597, 631 State St, Jefferson Cy 65102  
**Maryville Treatmnt Ctr** ..... 660-582-6542  
30227 US Hwy 136, Maryville 64468  
**MO Eastern Correctl Ctr** ..... 314-257-3322  
18701 Old Hwy 66, Pacific 63069  
**Moberly Correctl Ctr** ..... 660-263-3778  
PO Box 7, Moberly 65270  
**Ozark Correctl Ctr** ..... 417-767-4491  
929 Honor Camp Ln, PO Box 1-P, Fordland 65652  
**Northeast Correctl Ctr** ..... 573-324-9975  
13698 Airport Road, Bowling Green 63334  
**Potosi Correctl Ctr** ..... 573-438-6000  
Route 2, Box 2222, Mineral Point 63660  
**South Central Correctl Ctr** ..... 573-674-4470  
255 Hwy 32 West, Licking 65542-9843  
**Southeast Correctl Ctr** ..... 573-683-4409  
300 East Pedro Simmons Dr, Charleston 63834  
**Tipton Correctl Ctr** ..... 660-433-2031  
619 N Osage Ave, Tipton, MO 65081  
**Women's Eastern Reception,**  
**Diagnostic & Correctl Ctr** ..... 573-594-6686  
1101 E Hwy 54, PO Box 300, Vandalia 63382  
**Western MO Correctl Ctr** ..... 816-632-1390  
609 East Pence Rd, Cameron, MO 64429  
**Western Reception, Diagnostic**  
**& Correctl Ctr** ..... 816-387-2158  
3401 Faraon, St. Joseph 64506



## Missouri Department of Corrections

### Mission Statement

The Department of Corrections with victims, communities and state and local governments improves public safety through secure confinement and effective community interventiona. Through our cooperative efforts to provide effective correctional services, we hold offenders accountable for their behavior and prepare them to be productive citizens.

### Greetings and Welcome:

On behalf of over 11,000 corrections professionals serving the citizens of Missouri as employees of the Missouri Department of Corrections, I proudly present our 2002 Annual Report. This report is a departure from our traditional annual report format and is representative of the dynamic changes in the Department itself.



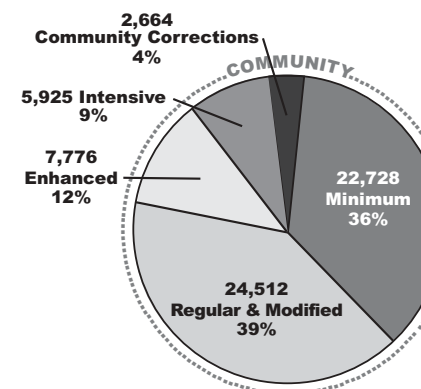
Like all state agencies in Missouri, the Department of Corrections is accomplishing its mission with significant budget reductions. Lean budgets create the necessity to get the job done with fewer resources, and our 2002 Annual Report reflects that current reality. This compact reference contains the basic statistics about the Department's operations and allows us to print more copies for less money. I invite you to supplement this information by visiting our website at [www.doc.missouri.gov](http://www.doc.missouri.gov) for detailed information about our policies, procedures and programs.

The dedicated corrections professionals of this department were practicing the same kinds of resource economy each and every day in 2002. Whether it was keeping correctional facilities safe and secure around the clock, closely supervising the progress of offenders on probation or parole in our communities, providing substance abuse treatment, or teaching a GED class, our staff remained committed to the enhanced public safety of all Missourians. In this—or any—era, Department of Corrections staff remain one of our state's most underrated assets.

I hope you will find the time to tell a Department of Corrections employee, on behalf of your fellow Missourians, how much you appreciate the difficult job they do. It is with great pride in their accomplishments that I work alongside them, and am pleased to present our 2002 Annual Report.

Sincerely,  
  
Gary Kempker

### Probation & Parole Population by Supervision Level CY2002



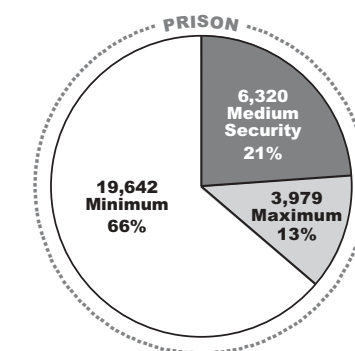
Total community population:

2002=**63,605**

1997=**55,411**

1992=**40,642**

### Prison Population by Custody Level CY2002



Total prison population:

2002=**29,941**

1997=**24,042**

1992=**16,195**

measuring • success • accomplishment • efficiency • outcomes • efficacy • performance

# ANNUAL REPORT 2002



# What happens when offenders go home...

One of the most significant questions any corrections organization asks as it goes about its business is—

*How do we want offenders when they return to our communities?*

The succinct answer is that we want them to be in the best position to succeed and not re-offend. Each year approximately 15,000 offenders return to Missouri communities following confinement in a state prison. It's a very big, and extremely critical, question facing corrections professionals.

Missouri is meeting the challenge with two re-entry initiatives. The Transition from Prison to Community Initiative (TPCI) is a collaborative effort involving the Department and six other organizations. “Going Home” is a pilot project associated with the Serious and Violent Offender Re-Entry Initiative, funded by a federal grant.

“The concept of effectively transitioning offenders from prison to the community is the same with both initiatives,” said **Julie Rollins**, DOC Women’s Offender Coordinator and Coordinator for the two initiatives. “The difference is that Going Home applies to a targeted population and serves as a pilot to TPCI which focuses on re-entry for the entire offender population in our state.”

## Transition from Prison to Community Initiative (TPCI)

Missouri was one of two states selected by the National Institute of Corrections to receive technical assistance to build a model to improve the success of offenders returning to local communities. Most of the 15,000 offenders released each year from Missouri prisons remain under supervision and many require the services of other state agencies and private treatment providers. The issues include substance abuse, family support, work, health and vocational skills—each of which can contribute to continued criminality if unresolved.

The TCPI team is made up of representatives of the state departments of Corrections, Social Services, Health, Mental Health, Economic Development, Office of Court Administrators and the Kansas City Community Release Center.

The collaboration team seeks ways to address the offender re-entry problem by promoting common interests, integrating policies, and sharing information and services between agencies, to improve the overall offender transition process. By combining the resources of six state agencies,

the object of the TPCI is to increase public safety, reduce recidivism, diminish new victimization and make more efficient and better use of state and local resources.

## Serious and Violent Offender Re-Entry Initiative— Going Home

The Serious and Violent Offender Re-Entry Initiative, funded by a three-year federal grant of \$1,296,044, has a very specific target: serious and violent offenders age 17-35 with both a prior criminal history and poor work history who also lack vocational skills.\* Approximately \$700,000 of the grant is for purchase of direct services (substance abuse treatment, mental health treatment, transitional housing, and vocational assistance), utilizing existing contracts. The Department hired three Re-Entry Specialists, two in Kansas City and one in St. Louis, to work with DOC staff, community organizations, and other potential stakeholders in each phase of the program.

*Going Home* works in three phases.

**Phase I** takes place in the institution and consists of selecting eligible, high-risk participants and conducting needs assessments to determine basic needs such as medical, food, shelter, clothing and subsistence. Other needs assessment includes education, employment, support, mental health treatment, substance abuse treatment, legal issues and monitoring compliance. This is the beginning of the offender’s re-entry plan.

**Phase II** is the transition, including:

- the move from prison to the next place of residence;

(continued at right)

**\*Going Home**  
geographically targets:

- Women being released from WERDCC to St. Louis City and County (approximately 50), and
- Men and women being released from CCC, CRCC, WMCC and WRDCC to Districts 4, 4C, 4R, and 4W in Kansas City (approximately 150)

## fy03 corrections budget

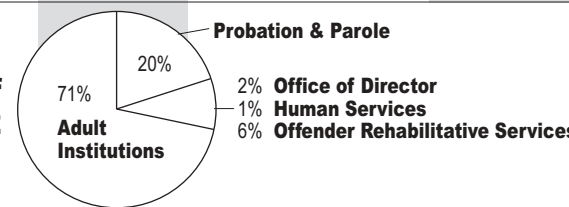
selected statistics

### total budget\* • actual expenditures

\* Does not include Facilities Maintenance and Reserve Fund spending authority because the fund is managed by Office of Administration

Office/Division	Personal Services	Staff	personal services and budgeted staff by division	
	salaries	number	1998 salaries/staff	1993 salaries/staff
<b>Director</b> includes Information Systems	<b>\$138,725,608</b>	<b>307.1</b>	<b>\$135,437,246 • 149.4</b>	<b>\$46,660,820 • 124.6</b>
<b>Human Services</b>	<b>\$7,356,390</b>	<b>144.6</b>	<b>\$4,483,544 • 90.6</b>	<b>\$3,629,776 • 116.6</b>
<b>Adult Institutions</b> includes all food, fuel & utility expenditures	<b>\$198,976,607</b>	<b>7,344.2</b>	<b>\$136,220,865 • 5697.4</b>	<b>\$79,801,764 • 3843.5</b>
<b>Probation &amp; Parole</b>	<b>\$78,656,209</b>	<b>2,080.88</b>	<b>\$70,070,817 • 1532.3</b>	<b>\$30,462,251 • 1177.3</b>
<b>Offender Rehabilitative Services</b>	<b>\$142,059,648</b>	<b>819.65</b>	<b>\$93,631,383 • 566.2</b>	<b>\$48,903,310 • 692.5</b>

Budgeted Staff  
as of December 31, 2002



### average per diem costs

custody level	maximum	high	medium	low/minimum
<b>prison</b>	<b>\$37.31</b>	<b>\$32.48</b>	<b>\$32.50</b>	<b>\$36.63</b>
<b>probation &amp; parole</b>	<b>\$3.10</b>	<b>\$41.95</b>	<b>\$11.30</b>	
<b>general community supervision</b>	<b>residential facility</b>			
five general community supervision levels	<b>electronic monitoring</b>			
	plus general supervision cost			

- any modification to the re-entry plan by the transition team and the offender;
- establishment of the transition team’s role in the plan;
- development of a schedule for the offender;
- court authorization of the plan with the offender, team and service providers;
- ongoing needs assessment and subsequent review and modification of the plan as needed.

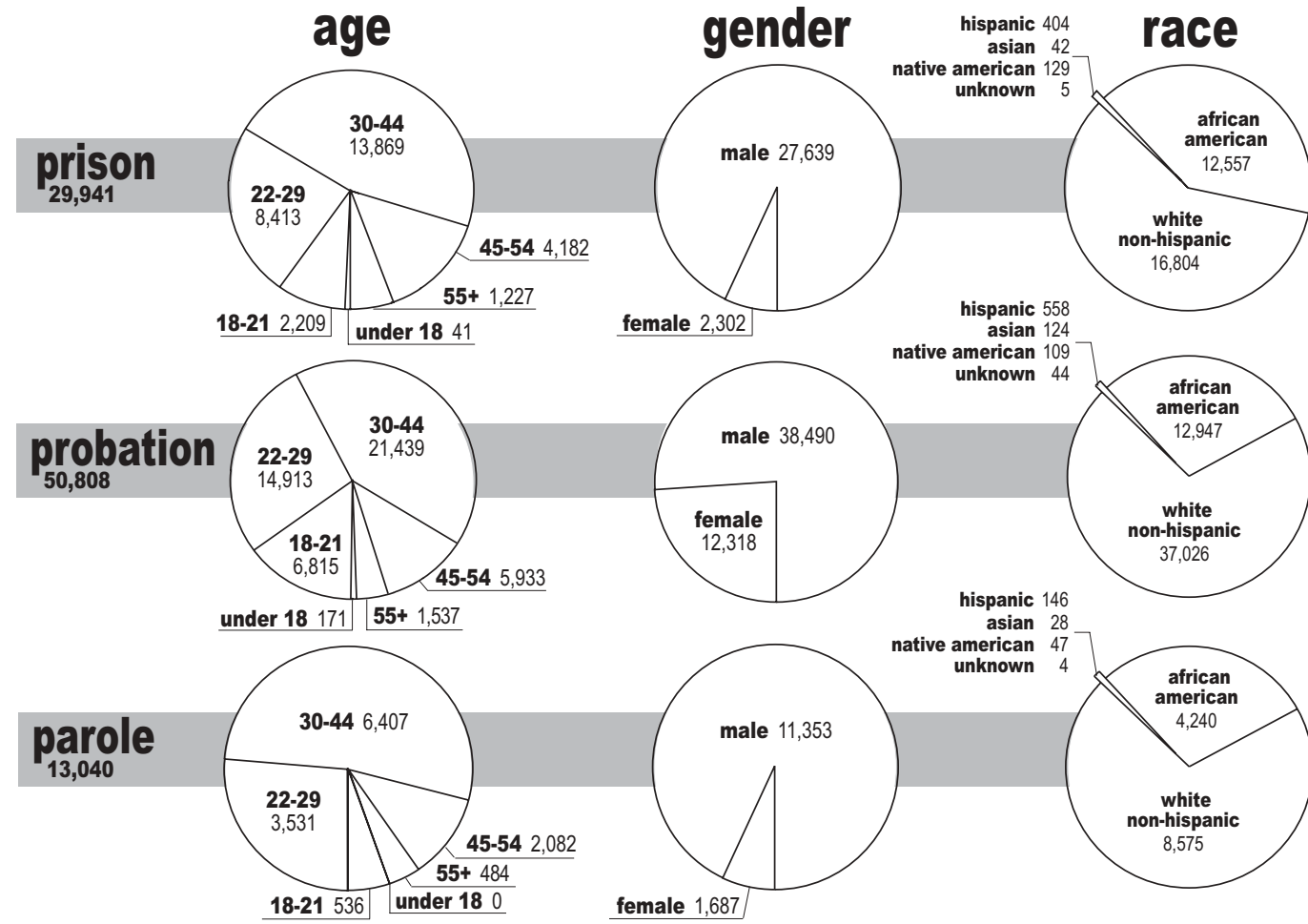
The court reviews offender progress and compliance regularly, adjusting accordingly Phase III approaches.

During **Phase III** there is continued support from community-based organizations (including faith-based groups), continued involvement of support services such as substance abuse, encouraged contact with their personal social support networks and ongoing community support.

Both initiatives are in the building and planning stages and each illustrates the Department’s commitment to the success of offenders leaving prison and returning to our communities.

## offender demographics

december 31, 2002 snapshot



### top ten crimes of P&P offenders

offense	charge code	count	ave. probation
possession of a controlled substance	32450	10,426	3.9
distribution/delivery/manufacture of a controlled substance	32465	5164	3.7
stealing	15010	5027	4.1
dwi/alcohol	47410	4431	4.2
2 <sup>nd</sup> degree burglary	14020	4111	4.0
nonsupport—6 to 12 mo.—\$5000	26031	3244	4.8
forgery	18010	2830	4.0
2 <sup>nd</sup> degree assault	13031	1861	3.7
passing a bad check	19010	1699	4.2
unlawful use of weapon	31020	1451	3.7

### top ten crimes of incarcerated offenders

offense	charge code	count	ave. yrs. sentence
distribution/delivery/manufacture of a controlled substance	32465	2940	8.3
2 <sup>nd</sup> degree robbery	12010	2519	16.8
2 <sup>nd</sup> degree burglary	14020	2080	6
possession of a controlled substance	32450	2017	5.1
2 <sup>nd</sup> degree murder	10031	1704	24.4
stealing	15010	1445	5.4
2 <sup>nd</sup> degree robbery	12020	1153	9.8
dwi/alcohol	47410	1149	4.3
2 <sup>nd</sup> degree assault	13031	906	5.6
forgery	18010	821	4.9

• 12/31/02 snapshot

### most serious offense on all offenders • december 31, 2002 snapshot • \*includes P&P interstate

	PERSON includes murder, rape, robbery, assault, sexual assault, arson 1	PROPERTY includes burglary, stealing, forgery, arson 2	DRUGS includes possession, sales, manufacture	DWI	OTHER includes weapons
<b>prison</b>	<b>13,673</b>	<b>6,925</b>	<b>6,483</b>	<b>1,160</b>	<b>1,700</b>
<b>probation*</b>	<b>6,546</b>	<b>16,855</b>	<b>15,760</b>	<b>4,645</b>	<b>7,002</b>
<b>parole</b>	<b>2,812</b>	<b>4,549</b>	<b>3,899</b>	<b>883</b>	<b>897</b>